



**Torsten Hentschel, TH Airport Consulting** 

## **TH Airport Consulting – Who we are**



Independent Consultancy

Passenger Experience

Terminal Planning

Airport Processes

Aviation Security

> International Engagement





- ACI World Business Partner
- Member of ACI Committees and Taskforces

Pioneer in Passenger Experience.

Significant Contribution to ACI Guidelines for Passenger Services at European Airports TH is theme leader Passenger Experience for ACI EUROPE



→ Worldwide Experience

Our team has experience at **50+** Airports









Hamburg Airport





Tirana International Airpor Nënë Tereza

## Passenger Experience as a key success factor



#### Satisfied passengers...

- spend more time and money at the airport
   (1% of increase in passenger satisfaction -> 1,5% Increase in Commercial Revenue)
- recommend the airport to others and share their positive experience via social media
- → are loyal and likely to come back

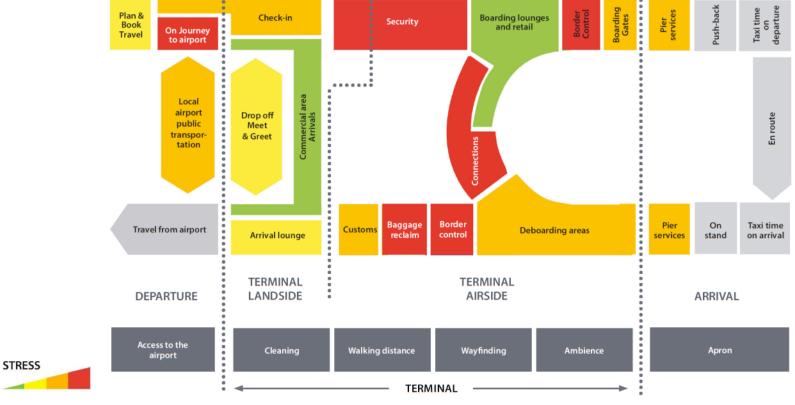
Hence the Passenger Experience is a main factor for airports to differentiate in a competing environment



## **Passenger Stress and Commercial Opportunities**



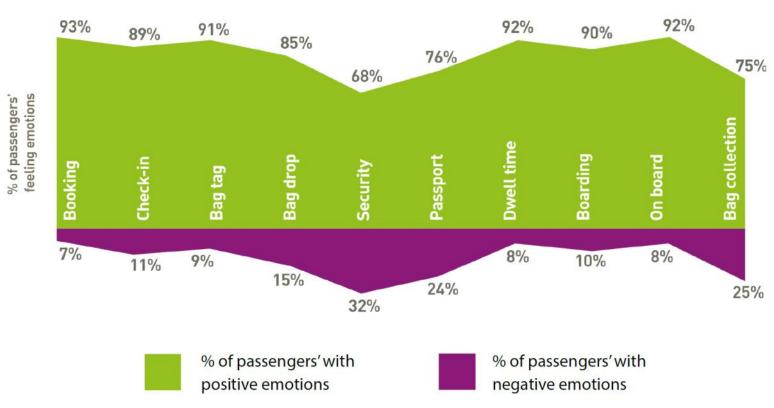
- → Commercial opportunities exist when passengers are less stressed
- Measures to enhance the Passenger Experience will reduce stress levels



## **Passengers' Emotions along their Journey**



→ Positive emotions prevail along the Passenger Journey and could be further enhanced by the right commercial offerings



### **ACI EUROPE Guidelines**



**ACI EUROPE Guidelines for Passenger Services at European Airports** 

→ Methodology to enhance the passenger experience along the whole travel journey in a systemtic and comprehensive way









Passenger identification and segmentation

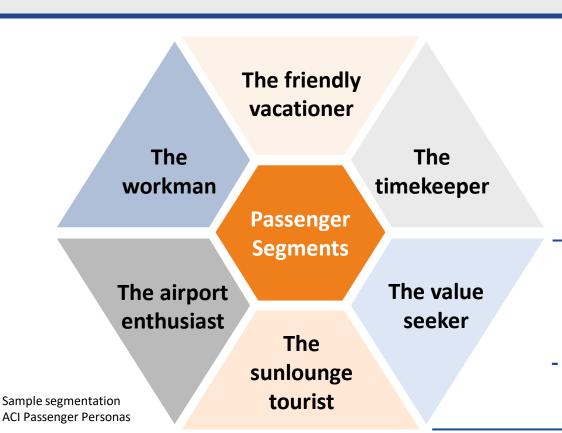
Analysis of needs and expectations

**Enhancing the Passenger Experience: 3P Approach** 

## **Passenger Identification and Segmentation**



- What are the main passenger groups at your airport?
- → Which strategic relevance will they have?





© Swedavia

#### **Specific needs of this segment:**

- Speed, comfort and cleanliness
  - Good retail and F&B quality
- Eager to encounter an entertaining experience

### **Analysis of future Needs and Expectations**



- → What will be the needs and expectations of each passenger segment?
- **→** Development of specific Passenger Perception Pyramids

Valued
Wow-factor

Outstanding shopping experience with unique offerings

Personalized, tailor-made and friendly services

Innovative retail and F&B concepts

### **Expected**

Airport's conceived image

Great variety of retail/F&B offerings

Clean and relaxing atmosphere

Competitive prices

### Required

Bare minimum / Meeting regulations

Meeting basic needs for retail/F&B

Availability of duty free

Good accessibility

Sample pyramid

## **3P Approach – Premisses**



### **Enhancing the Passenger Experience to generate Revenue**



**Nice Ambience** 



**Spacious environment** 



**Natural wayfinding** 

#### **Initiatives (Examples):**

- Providing a "Sense of Place" through local elements
- Improved visibility through lightening, colors and features
- Spacious shopping and F&B set-up
- Offerings along the natural passenger flow routes

### **3P Approach – Processes**



### **Enhancing the Passenger Experience to generate Revenue**



Diverse and good service offerings at right location



Reliable and comprehensive Information



Shorter waiting times at airport processes

#### **Initiatives (Examples):**

- Pre-order, home and gate delivery services
- Take away at gate; duty free on arrival
- Utilization of choice of technologies and social media to provide information
- Automated passenger processes to reduce waiting and to give pax time to spend

### **3P Approach – People (Staff)**



### **Enhancing the Passenger Experience to generate Revenue**



**Skilled and competent staff** 



Good availability of friendly and helpful staff



High degree of hospitality

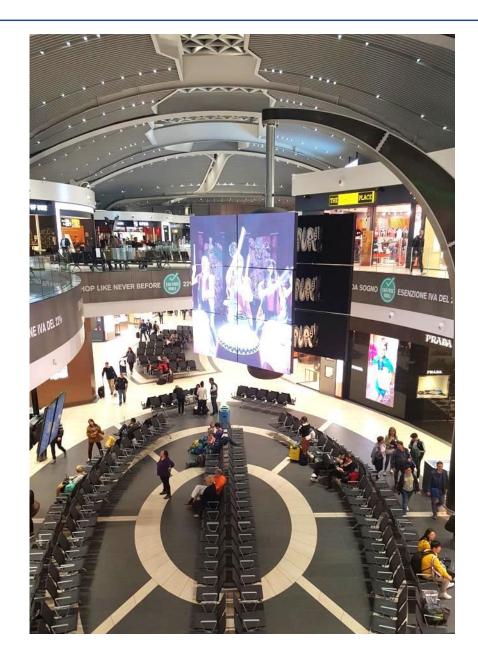
#### **Initiatives (Examples):**

- Employment of staff with language skills, cultural diversity awareness and attitude
- Passenger ExperienceTraining of staff
- Staff performance monitoring with constant measurement
- Staff as "airport ambassadors"

Source: Photos on this page taken from ACI EUROPE Guidelines for Passenger Services at European Airports

# Ask your own Passengers!











# Thank you very much for your attention!

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